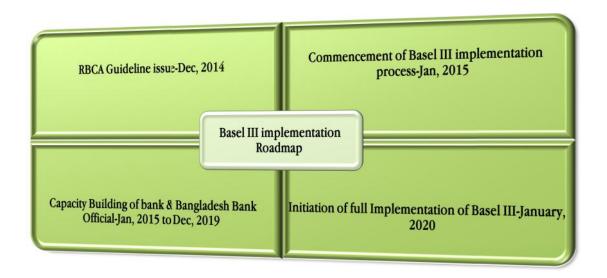
Disclosure on Risk Based Capital (Basel III) For the year -2017

Introduction:

The Basel III framework is a central element of the Basel Committee's response to the global financial crisis. It addresses a number of shortcomings in the pre-crisis regulatory framework and provides a foundation for a resilient banking system that will help avoid the build-up of systemic vulnerabilities. The framework will allow the banking system to support the real economy through the economic cycle. To cope up with the international best practices and to make the bank's capital shock absorbent Regulatory Capital Framework for banks in line with Basel III came into force from January 2015.



Bangladesh Bank adopted "Guidelines on Risk Based Capital Adequacy (Revised Regulatory Capital Framework for banks in line with Basel III)" as per BRPD circular no. 18 dated 21 December 2014 replaced of "Guidelines on Risk Based Capital Adequacy (Revised Regulatory Capital Framework for banks in line with Basel III)". This circular shall come into force with effect from January 01, 2015. NRBC Bank Limited is maintaining its capital requirements at adequate level as per "Guidelines on Risk Based Capital Adequacy (Revised Regulatory Capital Framework for banks in line with Basel III)".

Validation and Consistency:

The quantitative disclosures are made on the basis of consolidated audited financial statements of NRBCB and its Subsidiaries as at and for the year ended December 31, 2017 prepared under relevant International Accounting and Financial Reporting Standards as adopted by the Institute of Chartered Accountants of Bangladesh (ICAB) and related circulars/instructions issued by Bangladesh Bank from time to time. Assets of the subsidiaries were risk weighted and equities of subsidiaries were crossed out with the investment of NRBCB while consolidating. So, information presented in the 'Quantitative Disclosures' section can easily be verified and validated with corresponding information presented in the consolidated audited financial

statements 2017 of NRBCB and its Subsidiaries along with separate audited financial statements of the Bank available on the website of the Bank .

Disclosure Policy:

The following detail qualitative and quantitative disclosures are provided in accordance with Bangladesh Bank rules and regulations on risk based capital adequacy under Basel-III issued through Revised RBCA (Revised Regulatory Capital framework for banks in line with Basel-III) Guidelines. These disclosures are intended for market participants to assess key information about the bank's exposure to various risks and to provide a consistent and understandable disclosure framework for easy comparison among banks operating in the market. The Bank follows following approaches for calculating Risk Weighted Asset (RWA) as per Basel-III guidelines stated in BRPD Circular No.18 dated December 21, 2014 of Bangladesh Bank:



Disclosure framework of NRBC Bank Limited:



1. Scope of application:

The Bank obtained the permission of subsidiary company as NRB Commercial Securities Limited (NRBCSL) from Bangladesh Bank in 2015. According to BRPD Circular-12, 24, 35 (dated March 29, 2010, August 03, 2010 & December 29, 2010 respectively) and BRPD circular letter no-08, dated July 23, 2012, investments in subsidiaries have been consolidated for the purpose of assessing capital adequacy. At present the Bank has one subsidiary NRB Commercial Securities Limited (NRBCSL).

Solo Basis' refers to all position of the NRB Commercial Bank and its local and overseas branches/offices.

'Consolidated Basis' refers to all position of the NRB Commercial bank (including its local and overseas branches) and its subsidiary company NRBCSL engaged in financial activities.

2. a) Capital Structure:

Qualitative Disclosures:

Capital serves as a buffer to absorb unexpected losses as well as to fund ongoing activities of the bank. The Capital structure of the Bank is categorized into two tiers.

- 1. Tier-1 Capital (Going-concern capital)
 - a) Common Equity Tier-1
 - b) Additional Tier 1
- 2. Tier- 2 Capital (Gone- concern capital)

1. Tier-1 Capital (Going-concern Capital):

Going concern Capital is the Capital which allows a bank to continue its activities and keep it solvent. Going- Concern Capital/Common Equity Tier 1 (CET1) capital shall consist of sum of paid up Capital, Statutory reserve, general reserve, retained earnings and Minority interest in subsidiaries after netting regulatory adjustments applicable on CET1 as mentioned in RBCA guideline.

- ✓ Paid up Capital: Issued, subscribed and fully paid up share capital of the Bank. It represents Paid up Capital, Right Shares as well as Bonus Shares issued from time to time.
- ✓ **Statutory Reserve**: As per Section 24(1) of the Bank Companies Act, 1991, an amount equivalent to 20% of the profit before taxes for each year of the Bank has been transferred to the Statutory Reserve Fund.
- ✓ General reserve : Any reserve created through Profit and Loss Appropriation Account for fulfilling any purpose
- ✓ Retained Earnings: Amount of profit retained with the banking company after meeting up all expenses, provisions and appropriations.

Additional Tier 1 (AT1) capital shall consist of Minority Interest i.e. AT1 issued by consolidated subsidiaries to third parties (for consolidated reporting only). The Bank does not hold any Additional Tier 1 (AT1) capital.

2. Tier-2 Capital (Gone-concern Capital):

Gone-Concern Capital is the Capital which will absorb losses only in a situation of liquidation of the bank. Gone-Concern Capital/ Tier 2 (CET1) capital shall consist of sum of General Provisions, Subordinated debt / Instruments issued by the banks that meet the qualifying criteria for Tier 2 capital.

✓ **General provision** maintained against unclassified loans and off-balance sheet exposures: As per BB directive, amount of provision maintained against unclassified loans and off-balance sheet exposures as of the reporting date has been considered.

Quantitative Disclosures:

Particulars	Solo	Consolidate
Common Equity Tier-1 Fig in Crore Tk.		
Paid up Capital	490.00	490.00
Statutory Reserve	73.79	73.79
Retained Earning	70.95	73.05
Minority interest in Subsidiaries	0.00	4.23
Tier-1 Capital		
Regulatory Adjustments		
Deferred Tax Assets (DTA)	17.53	17.53
Tier-1 Capital after adjustment	617.20	623.54
Tier-2 Capital		
General Provisions	53.81	53.81
Revaluation Reserve	1.75	1.75
Regulatory Adjustments		
Revaluation Reserve 60% washout in 2017	1.05	1.05
Tier-2 Capital after adjustment	54.51	54.51
Total Regulatory Capital	671.72	678.06

b) Conditions of Capital maintenance: The Bank complied with all the required conditions for maintaining regulatory capital as stipulated in the revised RBCA guidelines by Bangladesh Bank as per following details:

Complied

T-1 to RWA 12.40% aginst required 6 %

- Common Equity Tier 1 of at least 4.5% of the total RWA
- Tier 1 capital will be at least 6.0% of the total RWA

Complied

CRAR (Solo)=13.49% aginst required 10 %

- Minimum CRAR of 10% of the total RWA
- •Additional Tier 1 capital can be admitted maximum up to 1.5% of the total RWA or 33.33% of CET1, whichever is higher

Complied

T-2 to RWA 1.09% within admitted 4.0%

- •Tier 2 capital can be admitted maximum up to 4.0% of the total RWA or 88.89% of CET1, whichever is higher
- •In addition to minimum CRAR, Capital Conservation Buffer (CCB) of 2.5% of the total RWA is being introduced which will be maintained in the form of CET1

3. Capital Adequacy:

Qualitative Disclosures:

NRBC Bank focuses on strengthening risk management and control environment rather than increasing capital to cover up weak risk management and control. NRBCB follows the 'asset based' rather than 'capital based' approach in assessing the adequacy of capital to support current and projected business activities.

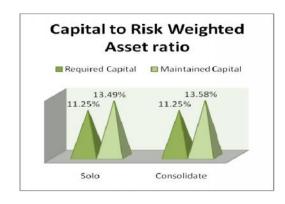
In parallel to business growth, the bank effectively manages its capital to meet regulatory requirement considering the risk profile. Below are few highlights:

- Currently Bangladesh bank prescribed Minimum Capital to Risk Weighted Assets Ratio (CRAR) is 10% whereas as on December, 2017 the CRAR (Solo) of the Bank was 13.49%.
- During the same period Minimum Capital Requirement (MCR) of the bank was BDT. 497.91 crore and Eligible Capital was BDT. 671.72 crore.

Quantitative Disclosures:

Particulars	Solo	Consolidate	
	Fig in crore Tk.		
Capital requirement for Credit Risk (10% of RWA)	457.63	457.35	
Capital requirement for Market Risk	7.52	8.88	
Capital requirement for Operational Risk	32.76	32.99	
Total Capital Requirement	497.91	499.23	
Capital to Risk Weighted Asset Ratio			
On core Capital (Against a standard of minimum 5%)	12.40%	12.49%	
On actual Capital (Against a standard of minimum 10%)	13.49%	13.58%	

The Bank maintains a capital (Solo basis) of Taka 671.72 crore as against total risk weighted assets of taka 499.23 crore on Solo basis. The Bank's Capital to Risk weighted Asset Ratio (CRAR) as at 31st December 2017 is 13.49% (Solo) and 13.58% (Consolidate) as against the minimum requirement of 10%. Tier-I capital was 12.49% (Consolidate) and 12.40% (Solo) against minimum requirement of 5%. As a result the Bank has a buffer Capital of Taka 173.81 crore to mitigate the additional uncertain risk under Pillar-II of Basel-III.





4. Credit Risk: Credit risk is defined as the probability of failure of counterparty to meet its obligation as per agreed terms. Banks are very much prone to credit risk due to its core activities i.e. lending to corporate, commercial, SME, retail, another bank/FI or to another country. The main objective of credit risk management is to minimize the negative impact through adopting proper mitigates and also limiting credit risk exposures within acceptable limit.

The Board approves the credit policy keeping in view relevant Bangladesh Bank guidelines to ensure best practice in credit risk management and maintain quality of assets. Authorities are properly delegated in ensuring check and balance in credit operation at every stage i.e. screening, assessing risk, identification, management and mitigation of credit risk as well as monitoring, supervision and recovery of loans with provision for early warning system. There is a separate Credit Risk Management Division for ensuring proper risk management of Loans and Credit Administration Division for monitoring and recovery of irregular loans. Adequate provision is maintained against classified loans as per Bangladesh Bank guidelines. Statuses of loans are regularly reported to the Board through Risk Management Paper.

The Capital requirement for credit risk is based on the risk assessment made by External Credit Assessment Institutions (ECAIs) recognized by Bangladesh Bank for capital adequacy purposes. The Bank assigned risk weights to all their on-balance sheet and off-balance sheet exposures. Risk weights are based on external credit rating which mapped with the Bangladesh Bank rating grade or a fixed weight that is specified by Bangladesh Bank.

Credit Risk Management System in NRB Commercial Bank Limited.

Credit Risk Identification

- Critical analysis and review of delinquent accounts to identify weakness in credit.
- Credit risk for the counterparty arises from an aggregation of the following: Financial Risk, Business/Industry Risk, Security Risk, Management Risk

Credit Risk Assessment and Measurement

- Use of credit risk rating system to grade the quality of borrowers. Collection the Credit Information Bureau (CIB) report of the potential borrower from the Central Bank.
- Stress Testting of loan portfllios under various scenarios. Ensuring Credit Rating of the Customer from External Credit Rating Agencies.

Credit Risk Control

- Credit Policy which documents the credit risk rating collateral policy and policies on rehabilitation and restructuring of problematic and delinquent loans.
- Efficient credit personnel to deal with the credit approval, processing and review.

Credit Risk Monitoring

- Past due principal or interest payment, past due trade bills, account excesses and breach of loan covenants.
- All loan facilities are reviewed and approved through the submission of a Credit Application annually.

Policies and processes for collateral Valuation and Management: The NRB Commercial bank has set a policy on Collateral Valuation and Management. The bank appoints approved surveyors for valuation of collateral/securities objectively. The methodology of valuation that the Bank usually applies are forced sale/fire sale value, fair/market value etc. The Bank creates Legal claims on collateral/securities through mortgage, charge creation, legal documentation etc.

Eligible Collateral:

As per Bangladesh bank the following collateral will be include as eligible collateral in determining base for provision:

- ➤ 100% of deposit under lien against the loan
- > 100% of the value of government bond/savings certificate under lien
- ➤ 100% of the value of guarantee given by Government or Bangladesh Bank
- > 100% of the market value of gold or gold ornaments pledged with the bank.
- > 50% of the market value of easily marketable commodities kept under control of the bank
- Maximum 50% of the market value of land and building mortgaged with the bank
- ➤ 50% of the average market value for last 06 months or 50% of the face value, Whichever is less, of the shares traded in stock exchange.

Impaired Credit: To define past due and impairment through classification and provisioning, the bank follows Bangladesh Bank Circulars and Guidelines. The summary of some objective criteria for loan classification and provisioning requirement as stipulated by the central bank BRPD circular no. 14 dated 23 September 2012 and BRPD circular no.16 dated 18 November 2014 are as below:

	Loan Classification					
	Sub Stand	dard	Doubtf	ul	Bad &	Loss
	Overdue Period	Provision %	Overdue Period	Provision %	Overdue Period	Provision %
Continuous Loan	3 months or more but less than 6 months	20%	6 months or more but less than 9 months	50%	9 months or more	100%
Demand Loan	3 months or more but less than 6 months	20%	6 months or more but less than 9 months	50%	9 months or more	100%
Fixed Term	3 months or more but less than 6 months	20%	6 months or more but less than 9 months	50%	9 months or more	100%
Short Term Agricultural & Micro Credit	12 months or more but less than 36 months	5%	36 months or more but less than 60 months	5%	60 months or more	100%

Rate of General and Specific provision:

General provision on: (For both Standard and Special mention account) Rate

Unclassified general loans and advances	1%
Unclassified small and medium enterprise	0.25%
Loans to BHs/MBs/SDs against shares etc.	2%
Unclassified loans for housing finance and on loans for professionals	2%
Unclassified consumer financing other than housing financing and loans for	5%
professionals	
Short term agri credit and micro credit	1%
Off balance sheet exposures	1%
Specific provision on:	
Substandard loans and advances other than short term agri credit and micro credit	20%
Doubtful loans and advances other than short term agri credit and micro credit	50%
Bad/loss loans and advances	100%
Substandard short term agri credit and micro credit	5%
Doubtful short term agri credit and micro credit	5%

Quantitative Disclosures of NRBC Bank's Credit Risk:

Geographical distribution of exposures, broken down in significant areas by major types of credit exposure:

<u>Urban Area</u>	Fig in crore Tk.
Dhaka	2592.45
Chittagong	558.31
Rajshahi	307.95
Sylhet	98.65
Barisal	38.93
Rangpur	15.96
Khulna	11.56
Mymensing	0.18
<u>Rural Area</u>	
Dhaka	500.91
Chittagong	139.02
Rajshahi	0.00
Sylhet	1.43
Barisal	15.42
Rangpur	13.36
Khulna	1.93
Mymensing	0.00
Total	4296.05

Total gross credit risk exposures broken down by major types of credit exposure:

Particulars	Figures in Crore Tk.
Overdraft	951.91
Cash Credit	916.67
Time loan	539.75
Term loan	477.95
Payment Against Document	14.29
Loans against Trust Receipt	173.66
Packing Credit	42.94
EDF Loan	97.66
Lease Fiance & Hire Purchase	219.18
Consumer Loan	259.58
Staff Loan	36.94
Other Loans and Advances	565.51
Total	4296.05

Industry or counterparty type distribution of exposures, broken down by major types of credit exposures:

<u>SL</u>	<u>Industries</u>	Fig in crore Tk.
1	Agri cultural Industry	130.88
2	Textile	281.40
3	RMG	459.72
4	NBFI	77.63
5	Food	12.42
6	Bevarage	14.88
7	Pharmaceutical	26.71
8	Chemical	4.56
9	Electrical	16.04
10	Construction	304.99
11	House Building Residential	93.32
12	Leather	11.49
13	Service Industry	34.90
14	Transport	22.62
15	Basic Metal	6.20
16	Capital Market	0.00
17	Car loan	0.98
18	Furniture	0.15
19	Insurance	0.86
20	Consumer Finance	142.44
21	Printing	71.16
22	Ship Breaking	20.03
23	SME	777.59
24	Staff Loan	36.94
25	Steel	101.10
26	Trade Industry	839.07
27	Card	22.85
28	Other Manufacturing Industry	602.66
29	Others	182.47
	Total	4296.05

Residual contractual maturity breakdown of the whole portfolio, broken down by major types of credit exposure:

Remaining Maturity	Fig in crore Tk.
Payable on demand	600.57
Not more than 3 months	1016.65
More than 3 months but not more than 1 year	1559.98
More than 1 year but not more than 5 years	630.45
More than 5 years	488.40
Total	4296.05

Gross Non-performing Asset:

<u>Unclassified</u>	Fig in crore Tk.
Standard Including Staff Loan	4077.05
Special Mention account	115.74
Sub-Total (a)	4192.79
Classified	
Substandard Loan	17.74
Doubtful	2.64
Bad/loss	82.87
Sub-Total (b)	103.26
Total (a+b):	4296.05

Movement of Nonperforming Asset (NPAs) and specific provisions of NRBC Bank:

Movement of Nonperforming Asset (NPAs)	Fig in crore Tk.
Opening balance	19.30
Addition	147.44
Reduction	63.48
Closing balance	103.26
Movement of specific provisions for NPAs	
Opening balance	5.39
Provisions made during the period	34.87
Write-off	0.00
Write-back of excess provisions	0.00
Closing balance	40.26

5. Equities: Disclosures for banking book positions:

Investment in equity securities by NRBCB is broadly categorized into two parts: Quoted securities (Ordinary shares, Mutual Fund) and Un-quoted securities (including preference share and subscription for private placement). Unquoted securities are categorized as banking book exposures which are further subdivided into two groups: unquoted securities which are invested without any expectation that these will be quoted in near future (i.e. held to maturity) and securities that are acquired under private placement or IPO and are going to be traded in the secondary market after completing required formalities. Usually these securities are held for trading or investment for making capital gains.

Quoted Share Fig in crore Tk.

Cost Price	Market Price	Unrealized Gain/Loss
2.63 (Solo)	4.51	1.88
Un-Quoted Share		
6.00 (Solo)		

All investment securities are initially recognized at cost. Premiums are amortized and discount accredited, using the effective yield method and are taken to discount income. The valuation methods of Marking to Market for investment used are

- a) Held to Maturity (HTM) and by definition the investments which have "Fixed or determinable" payments and fixed maturity that the group has the positive intent and ability to hold to maturity other than those that meet the definition of 'Held at amortized cost others' are classified as held to maturity. These investments are subsequently measured at amortized cost, less any provision for impairment in value. Amortized cost is calculated by taking into account any discount or premium in acquisition. Any gain or loss on such investments is recognized in the statement of income when the investment is derecognized or impaired as per IAS-39 "Financial Instruments: Recognition and Measurement"
- b) Held for Trading (HFT) is a method where investments are acquired principally for the purpose of selling or repurchasing or in short trading or if designated as such by the management. After initial recognition, investments are measured at present value and any change in the fair value is recognized in the statement of income for the period in which it arises. Transaction costs, if any, are not added to the value of investments at initial recognition.
- c) Revaluation: According to DOS Circular no.-05, dated 26th May 2008, the HFT securities are revalued once each week using Marking to Market concept and the HTM securities are amortized once a year according to Bangladesh Bank guidelines. The HTM securities are also revaluated if they are reclassified to HFT category with the Board's approval.

Capital Charge on Equities:

Particulars	Amount	Capital Charge
Specific Risk	2.63	0.26
General Market Risk	2.63	0.26
Total	5.27	0.53

6. Interest Rate Risk in the Banking Book (IRRBB):

It is the risk related to interest income arising from a mismatch between the duration of assets and liabilities that arises in the normal course of business activities. Changes in interest rates affect the underlying value of the bank's assets, liabilities, and off-balance-sheet (OBS) instruments because the present value of future cash flows (and in some cases, the cash flows themselves) change when interest rates change.

Organizational Structure: The Asset Liability Management Committee of the Bank monitors and manages the IRRBB. The ALCO is responsible for management of the balance sheet of the Bank with a view to manage the market risk exposure by the Bank within the risk parameters laid down by the Board of Directors/Risk Committee.

IRRBB Management procedure:

IRRB architecture is the framework to measure, monitor and control the adverse impact of interest rates on the Bank's financial condition within tolerable limits. This impact is calculated from following perspectives:

- i) Earning perspective: Indicates the impact on Bank's net interest income (NII) in the short term.
- ii) Economic perspective: Indicates the impact on the net-worth of bank due to re-pricing of assets, liabilities and off-balance sheet items.

The ALM& Market Risk Policies define the framework for managing IRRBB through measures such as:

- a) Interest Rate Sensitivity Report: Measures mismatches between rate sensitive liabilities and rate sensitive assets in various tenor buckets based on re-pricing or maturity, as applicable.
- **b) Duration Gap Analysis:** Measures the mismatch in duration of assets & liabilities and the resultant impact on market value of equity.
- c) Stress Testing: It is conducted on quarterly basis as per the directives of Bangladesh Bank to gain better insight into the vulnerable issue of IRRB. Evaluates the impact on duration of capital of banking book under various stress scenarios.

Quantitative Disclosure:

Particulars

Duration in Asset	1.34
Duration in Liabilities	1.31
Duration Gap (in Years)	0.13

Interest rate risk in banking book as of Dec 31st, 2017 is calculated as change in Market Value (MV) of equity as below:

Interest rate change	1%	2%	3%
Change in market value of equity	(6.54)	(13.08)	(19.63)

The below result implies that bank has more interest rate sensitive assets than interest rate sensitive liabilities and increase in interest rate may cause a increase in the economic value of bank's capital.

Sensitivity Analysis:

Fig in crore Tk.

Total Risk Sensitive Asset			4808.89
Total Risk Sensitive Liabilities			4440.73
Cumulative Gap			
< 3 months			(114.57)
3-6 months			141.32
6-12 months			203.86
CRAR before shock (Solo)			
Assumed Change in Interest Rate (%)	1%	2%	3%
Capital after shock	673.76	675.80	677.84
CRAR after shock	13.53	13.57	13.61

7. Market Risk:

Market risk is the risk of adverse revaluation or movement of any financial instrument as a consequence of changes in market prices or rates. Market risk exists in all trading, banking and investment portfolios but for the purpose of this report, it is considered as a risk specific to trading book of the Bank. The major types of market risk as specified in the Risk Based Capital Adequacy (RBCA) are as follows:

i) Interest rate risk ii) Foreign exchange risk iii) Equity position and iv) Commodity risk.

- i) Interest rate risk: Arising from changes in yield curves, credit spreads and implied volatilities on interest rate options.
- **ii) Foreign exchange rate risk:** Arising from changes in exchange rates and implied volatilities on foreign exchange options.
- **Equity position risk:** Arising from changes in the prices of equities, equity indices, equity baskets and implied volatilities on related options.

Among the above list the main type of market risk faced by the Bank are interest rate risk and foreign exchange risk. The management of Bank has given significant attention to market risk in trading book, to assess the potential impact on the Bank's business due to the unprecedented volatility in financial markets.

Views of BOD on trading/investment activities:

The Board approves all policies related to market risk, sets limits and reviews compliance on a regular basis. The objective is to obtain maximum returns without taking undue risks.

Methods used to measure Market Risk:

Bank applies maturity method in measuring interest rate risk in respect of securities in trading book. The capital charge for entire market risk exposure is computed under the standardized approach using the maturity method and in accordance with the guideline issued by Bangladesh Bank.

Market Risk Management System:

The Treasury Division manage market risk covering liquidity, interest rate and foreign exchange risks with oversight from Asset-Liability Management Committee (ALCO) comprising senior executives of the Bank.

Policies and procedure for mitigating market risk are mentioned below.

- Risk Management and reporting is based on parameters such as Maturity Gap Analysis, Duration Gap Analysis.
- Risk Profiles are analyzed and mitigating strategies/processes are suggested by the Asset Liability Committee (ALCO).

- Foreign Exchange Net Open Position (NOP) limits (Day limit/Overnight limit), deal-wise trigger limits, Stop-loss limit, Profit/Loss in respect of cross currency trading are properly monitored and exception reporting is regularly carried out.
- ➤ Holding of equities is monitored regularly so that the investment remains within the limit as set by Bangladesh Bank.
- Asset Liability Management Committee (ALCO) analyzes market and determines strategies to attain business goals.
- Reconciliation of foreign currency transactions.

Qualitative Disclosure: Both Solo and Consolidated basis

The capital requirements for :		Fig in crore Tk.
	Solo	Consolidated
i) Interest Rate Risk	0.00	0.00
ii) Equity Position Risk	0.53	1.89
iii) Foreign Exchange Risk	6.99	6.99
iv) Commodity Risk	0.00	0.00

8. Operational Risk:

Operational risk is the risk of direct or indirect loss due to an event or action resulting from the failure of internal processes, people and systems, or from external events. We seek to minimize exposure to operational risk, subject to cost benefit trade-offs.

Views of BOD on system to reduce operational risk:

Banks Internal Control & Compliance (IC&CD) is the main tool in managing operational risk. Management through three units of ICCD i.e. monitoring, compliance and Audit & Inspection controls overall operation of the bank. Board audit committee directly oversees the functions of ICCD to prevent operational risk.

Performance gap of executives and staffs:

NRBC Bank is an equal opportunity employer. At NRBC Bank we recognize the importance of having the right people at right positions to achieve organizational goals. Our recruitment and selection is governed by the philosophies of fairness, transparency and diversity. Understanding what is working well and what requires further support is essential to our performance management system. The performance management process aims to clarify what is expected from employees as well as how it is to be achieved.

Potential external Event: No potential external event is expected to expose the Bank to significant operational risk.

Policies and processes for mitigating operational risk:

As there is no upside of this risk, the objective of the management of operational risk is to minimize the risk in cost effective manner. Currently bank is not using any model or tool to capture operational loss data for

historical analysis rather it is a self assessment process. Bank's ICC Division is responsible for risk identification, measurement, monitoring, control, and reporting of operational risk. Bank strongly follows KYC norms for its customer dealings and other banking operations. The Internal Control and Compliance Division of the Bank, The inspection teams of Bangladesh Bank and External Auditors conduct inspection of different branches and divisions at Head Office of the Bank and submit reports presenting the findings of the inspections. Necessary control measures and corrective actions have been taken on the suggestions or observations made in these reports.

Approach for calculating capital charge for operational risk:

The bank applies 'Basic Indicator Approach' of Basel III as prescribed by BB in revised RBCA guidelines. Under this approach, banks have to calculate average annual gross income (GI) of consecutive last three years and multiply the result by 15% (α factor) to determine required capital charge. Gross Income is the sum of 'Net Interest Income', 'Net non-interest income' and 'Interest Suspense' of a year or it is 'Total Operating Income' of the bank.

Quantitative Disclosure: The capital requirement for operational risk is as follows:

Particulars Solo Consolidated
The capital requirement for operational risk 32.77 33.00

9. Liquidity Ratio and Risk:

Liquidity ratios are a class of financial metrics used to determine a bank's ability to pay off its short-terms debts obligations. Liquidity risk is the risk that a bank may be unable to meet short term financial demands. This usually occurs due to the inability to convert a security or hard asset to cash without a loss of capital and/or income in the process.

Views of BOD on system to reduce operational risk:

The Board Risk Management Committee regularly observe the key liquidity risk indicator i.e. Volatile liability dependency ratio, medium term funding ratio, and Net stable funding ratio and provide their valuable opinion.

Methods used to measure Liquidity risk:

The stress test for liquidity risk evaluates the resilience of the banks towards the fall in liquid liabilities. The ratio "liquid assets to liquid liabilities" is calculated before and after the application of shocks by dividing the liquid assets with liquid liabilities. Liquid assets are the assets that are easily turned into cash without the threat of loss. They include cash, balances with Bangladesh Bank and balances with banks, call money lending, lending under repo and investment in government securities. Liquid liabilities include the deposits

and the borrowings. Appropriate shocks will have to be absorbed to the liquid liabilities if the current liquidity position falls at the rate of 10%, 20% and 30% respectively.

Liquidity risk Management System:

The ALCO of the NRBC Bank regularly monitors the driving factors of liquidity risk called Regulatory liquidity indicators (RLIs). These factors are measures form the following aspects.

- Cash Reserve Requirement (CRR): As per MPD circular No-1, Bank have to maintained CRR of minimum 6% on daily basis and 6.5% on bi-weekly basis of weekly average demand and time liabilities of the base month which is two month back of reporting month.
- Statutory Liquidity Ratio (SLR): As per DOS circular No-1, Bank have to maintained SLR of minimum 13% on weekly average demand and time liabilities of the base month which is two month back of reporting month.
- Medium Term Funding Ratio (MTFR): MTF = (Total Liabilities one year and above)/(Total Assets one year and above)
- Maximum Cumulative Outflow (MCO): MCO = (Total outflows up to one month and Total OBS up to one month)/(Total Inflows +Total Nostro a/c balance (Net)+ Total available Fcy with BB)
- Advance Deposit Ratio (ADR): ADR=Total Loans& Advances on a given date/Total deposit on a given date
- Liquidity Coverage Ratio (LCR): LCR =Stock of High quality liquid Assets/Total net cash outflows over the next 30 calendar days
- Net Stable Funding Raito (NSFR): NSFR=Available Stable Fund (ASF)/Required Stable Fund (RSF)

Policies and process for mitigating liquidity risk:

In order to develop comprehensive liquidity risk management framework, the bank has a Liquidity Contingency Plan. A set of policies and procedures that serves as a blueprint for the bank to meet its funding needs in a timely manner and at a reasonable cost. In this sense, a Liquidity Contingency Plan (LCP) is an extension of ongoing liquidity management and formalizes the objectives of liquidity management by ensuring:

- a) Maintenance of reasonable amount of liquid assets.
- b) Measurement and projection of funding requirements and
- c) Management of access to funding sources.

Quantitative Disclosure:

	Fig in crore Tk.
Net Stable Funding Raito (NSFR)	112.95%
Liquidity Coverage Ratio (LCR)	109.30%
Medium Term Funding Ratio (MTFR)	93.24%
Maximum Cumulative Outflow (MCO)	20.51%

Advance Deposit Ratio (ADR)		94.97%
	Required	Maintained
Cash Reserve Requirement (CRR)	284.56	291.64
Statutory Liquidity Ratio (SLR)	569.12	581.78

10. Leverage Ratio:

Views of BOD on system to reduce excessive leverage:

Excessive leverage by banks is widely believed to have contributed to the global financial crisis. Thus Basel III rules have introduced leverage ratio as a non risk based capital requirements. Board of Directors of our Bank continuously monitoring the exposure limit of lending, capital strength of our Bank in order to avoid building-up excessive on and off-balance sheet leverage.

Approach for calculating exposure:

According to instruction of Supervisory body, the bank is maintaining leverage ratio on quarterly basis. The calculation at the end of each calendar quarter will be submitted to BB showing the average of the month end leverage ratios based on the following definition of capital and total exposure.

Qualitative Disclosure:

	Solo	consolidated
Leverage Ratio (Required 3%)	9.93%	10.02%

11. Remuneration:

The bank has a Board approved payroll/remuneration policy which is incorporated in HR policy. The bank doesn't have any individual Committee/bodies that overseeing the remuneration. MANCOM with the concern of Board will monitor the issue on required basis. The bank has approved rewarding policy for the performing employees. Financial benefits may be granted to an employee by the Board or any other authority empowered by the Board for meritorious service. An award in cash or in kind may be granted to an employee by the Board or any other authority empowered by the Board for the outstanding academic and professional achievements.

Structure of Remuneration: The Structure of remuneration arrangements for all employees consists of following components:

- > Fixed Remuneration; and
- Variable pay

The fixed remuneration is made up of base remuneration and superannuation. Base remuneration includes salary and allowances paid in cash. Superannuation is paid to the employee at the time of retirement. Variable pay consists of incentive bonuses award to most of the banks employee which are discretionary and recognize annual performance over the financial year.

In case of following situation remuneration can be adjusted before vesting:

- ➤ Disciplinary Action (at the discretion of Enquiry committee)
- > Resignation of the employee prior to the payment date.

Qualitative Disclosure

	Fig in crore Tk
Number of meetings held by the main body overseeing remuneration during the financial year and remuneration paid to its member.	
Number of employees having received a variable remuneration award during the financial year.	
Number and total amount of guaranteed (festival) bonuses awarded during the financial year.	4.10
Number and total amount of sign-on awards made during the financial year.	
Number and total amount of severance payments made during the financial year	
Total amount of outstanding deferred remuneration, split into cash, shares and share-linked instruments and other forms.	
Total amount of deferred remuneration paid out in the financial year.	
Breakdown of amount of remuneration awards for the financial year to show:	
fixed and variable, deferred and non-deferred, different forms used (cash, shares and share linked instruments, other forms).	(Incentive bonus Tk. 8.60)